# CA3411: CONSTRUCTION MANAGEMENT I

**Effective Term** Semester A 2022/23

# Part I Course Overview

**Course Title** Construction Management I

Subject Code CA - Civil and Architectural Engineering Course Number 3411

Academic Unit Architecture and Civil Engineering (CA)

**College/School** College of Engineering (EG)

**Course Duration** One Semester

**Credit Units** 3

Level B1, B2, B3, B4 - Bachelor's Degree

Medium of Instruction English

Medium of Assessment English

Prerequisites

Nil

**Precursors** Nil

**Equivalent Courses** BC3411/BC3411F/BC3411P Construction Management I / SE3411 Construction Management for Architects

Exclusive Courses

CA3410 Construction Management for Architects

## Part II Course Details

#### Abstract

This course aims to provide students with the knowledge on the general management principles and theories in the construction industry. Topics including planning and scheduling techniques, principle management, management of resources in a construction project, IT applications in the construction process.

#### Course Intended Learning Outcomes (CILOs)

|   | CILOs   | Weighting (if app.) | DEC-A1 | DEC-A2 | DEC-A3 |
|---|---|---------------------|--------|--------|--------|
| 1 | explain the features of an organization and the environment in which it operates;   |                     | Х      |        |        |
| 2 | develop students' awareness of the nature of<br>organization and managerial processes of<br>construction project;                         |                     | x      |        |        |
| 3 | explore the roles of managers;  |                     | х      |        |        |
| 4 | apply scheduling, planning, resource allocation,<br>resource levelling, and cost control in managing<br>construction projects;            |                     |        | x      |        |
| 5 | use of a computer package (Primavera or<br>Microsoft Project) to substantiate the learning<br>process of construction project scheduling. |                     |        | x      |        |

#### A1: Attitude

Develop an attitude of discovery/innovation/creativity, as demonstrated by students possessing a strong sense of curiosity, asking questions actively, challenging assumptions or engaging in inquiry together with teachers.

#### A2: Ability

Develop the ability/skill needed to discover/innovate/create, as demonstrated by students possessing critical thinking skills to assess ideas, acquiring research skills, synthesizing knowledge across disciplines or applying academic knowledge to real-life problems.

#### A3: Accomplishments

Demonstrate accomplishment of discovery/innovation/creativity through producing /constructing creative works/new artefacts, effective solutions to real-life problems or new processes.

|   | TLAs     | Brief Description  | CILO No.      | Hours/week (if applicable) |
|---|----------|--|---------------|----------------------------|
| 1 | Lecture  | Explain and discuss the<br>key principles, theories<br>and tools for construction<br>management  | 1, 2, 3, 4, 5 |                            |
| 2 | Tutorial | In class discussions,<br>exercises and applications<br>on problems related to<br>lecture topics. | 1, 2, 3, 4, 5 |                            |

#### Teaching and Learning Activities (TLAs)

#### Assessment Tasks / Activities (ATs)

|   | ATs                   | CILO No.   |    | Remarks (e.g. Parameter<br>for GenAI use) |
|---|-----------------------|------------|----|---|
| 1 | Coursework assignment | 4, 5       | 25 |   |
| 2 | Mid-term Test         | 1, 2, 3, 4 | 25 |   |

#### Continuous Assessment (%)

50

#### Examination (%)

50

#### **Examination Duration (Hours)**

3

#### Additional Information for ATs

To pass a course, a student must obtain minimum marks of 30% in both coursework and examination components, and an overall mark of at least 40%

#### Assessment Rubrics (AR)

#### Assessment Task

Coursework assignment

#### Criterion

ABILITY to RELATE and APPLY suitable techniques and principles to manage the construction works

Excellent (A+, A, A-)

High

## Good (B+, B, B-)

Significant

Fair (C+, C, C-) Moderate

Marginal (D) Basic

**Failure (F)** Not even reaching marginal levels

#### Assessment Task

Mid-term Test

#### Criterion

CAPACITY to EXPLAIN and DISCUSS the management concepts, principles and theories in the construction context and ABILITY to ANALYSE the construction management problems with relevant tools/techniques

Excellent (A+, A, A-) High

## Good (B+, B, B-)

Significant

Fair (C+, C, C-) Moderate

Marginal (D)

Basic

Failure (F) Not even reaching marginal levels

#### Assessment Task

Examination

#### Criterion

CAPACITY to EXPLAIN and DISCUSS the management concepts, principles and theories in the construction context and ABILITY to ANALYSE the construction management problems with relevant tools/techniques

Excellent (A+, A, A-)

High

#### Good (B+, B, B-) Significant

Fair (C+, C, C-)

Moderate

Marginal (D)

Basic

**Failure (F)** Not even reaching marginal levels

# Part III Other Information

#### **Keyword Syllabus**

Principles of construction management: basis of management, organization structure, managerial qualities, construction management, construction supervision. Project scheduling, planning, and control: traditional planning techniques; CPM network based planning; resource allocation and levelling; project control; computers applications for planning construction projects.

#### **Reading List**

#### **Compulsory Readings**

|   | Title |  |
|---|-------|--|
| 1 | Nil   |  |

## Additional Readings

|    | Title   |
|----|---|
| 1  | Callahan, M.T., Quackenbush, P.G. & Rowings, J.E. (1992) 'Construction Project Scheduling', McGraw Hill, (TH438 .C26)                             |
| 2  | Barrie, D.S. & Paulson, B.C. (1984), 'Professional Construction Management', McGraw Hill, (TH438 .B23)  |
| 3  | Calvert, R.E. (1995), 'Introduction to Building Management', 6th ed, Butterworth-Heinemann. (HD9715.A2 C34)                                       |
| 4  | C.I.O.B. (1980), 'The Practice of Site Management', 2nd ed, Institute of Building. (TH438 .P69).  |
| 5  | C.I.O.B. (2010), 'Code of practice for project management for construction and development', 4th ed, Wiley-Blackwell.<br>(TH438 .C626)            |
| 6  | Fryer, B. (1990), 'The Practice of Construction Managementt', 3rd ed, BSP Professional Books, (TA190 .F79)  |
| 7  | Harris, F. & McCaffer, R. (2006), 'Modern Construction Management', 6th ed, Blackwell Science. (HD9715.A2 H35)                                    |
| 8  | Mawdesley, M., Askew, W. & O'Reilly, M. (1997), 'Planning and Controlling Construction Projects : the best laid plans',<br>Longman. (TA190 .M389) |
| 9  | Murdoch, J. & Hughes, W. (2000), 'Construction Contracts: Law and Management', 3rd ed, Spon Press, (KD1641 .M87)                                  |
| 10 | Oxley, R. & Poskitt, J. (1996), 'Management Techniques Applied to the Construction Industry', 5th ed, Blackwell<br>Science. (TH438 .095)          |
| 11 | Stoner, J.A.F. & Freeman, R.E. (1995), 'Management', 6th ed, Prentice Hall. (HD31 .S6963)   |