

AC6692: RISK MANAGEMENT

Effective Term

Semester A 2026/27

Part I Course Overview

Course Title

Risk Management

Subject Code

AC - Accountancy

Course Number

6692

Academic Unit

Accountancy (AC)

College/School

College of Business (CB)

Course Duration

One Semester

Credit Units

3

Level

P5, P6 - Postgraduate Degree

Medium of Instruction

English

Medium of Assessment

English

Prerequisites

Nil

Precursors

Nil

Equivalent Courses

Nil

Exclusive Courses

Nil

Part II Course Details

Abstract

This course aims to enable students appreciate the regulatory framework, theories and practices of corporate risk management both from a regional and a global perspective, and acquire knowledge and skills in evaluating various risk

scenarios and organisational risk management strategies as well as developing organisational culture and behaviour on risk management practices.

Course Intended Learning Outcomes (CILOs)

CILOs		Weighting (if app.)	DEC-A1	DEC-A2	DEC-A3
1	Explain the regulatory framework of risk management from global and regional perspectives and the relationships of risk management with corporate governance, compliance and ethics	15	x	x	
2	Critically evaluate approaches to risk management and to advise the board on the use of risk frameworks as a basis for appraising, evaluating, and supporting risk management	25	x	x	
3	Critically evaluate the risk management corporate governance perspectives, and the impact of the business environment on risk with regard to legislation, policy, technology and industry	25	x	x	
4	Critically evaluate the impact of organisational conduct, behavior and culture on risk management practices	20	x	x	
5	Develop competent communication and presentation skills in both verbal and written perspectives and good team works	15	x	x	

A1: Attitude

Develop an attitude of discovery/innovation/creativity, as demonstrated by students possessing a strong sense of curiosity, asking questions actively, challenging assumptions or engaging in inquiry together with teachers.

A2: Ability

Develop the ability/skill needed to discover/innovate/create, as demonstrated by students possessing critical thinking skills to assess ideas, acquiring research skills, synthesizing knowledge across disciplines or applying academic knowledge to real-life problems.

A3: Accomplishments

Demonstrate accomplishment of discovery/innovation/creativity through producing /constructing creative works/new artefacts, effective solutions to real-life problems or new processes.

Learning and Teaching Activities (LTAs)

LTAs		Brief Description	CILO No.	Hours/week (if applicable)
1	Interactive lectures	Students will engage in interactive lectures that impart key knowledge from the risk management regulations and literature regarding the regulatory framework, corporate characteristics risk management policy and practices information asymmetry, business context and corporate governance structures.	1, 2, 3, 4	
2	Live incidence and case discussion	Students will engage in contemporary live cases happened in Hong Kong and the region that merits detailed discussion and analysis on the risk issues and the ways to manage risks faced by listed corporations and a discussion and comparison of the actually adopted way to manage risks with possible alternative solutions not otherwise adopted by the corporation in the actual scenario.	1, 2, 3, 4, 5	
3	Group case analysis and presentation of risk management issues*	Students will engage in group case analysis that summarise and discuss the findings on a real-world major risk management case including a detailed analysis of the governance, system and risk management processes in a group presentation.	2, 3, 4, 5	

Additional Information for LTAs

* DEC LTA element

Assessment Tasks / Activities (ATs)

	ATs	CILO No.	Weighting (%)	Remarks ("- " for nil entry)	Allow Use of GenAI?
1	Two quizzes#: Students will be assessed via two quizzes their understanding of theories learnt in class, their ability to identify corporate governance weaknesses, and their ability to apply theories to cases.	1, 2, 3, 4	20	-	No
2	Class discussions: Students are required to actively participate in class discussion on live risk management issues and cases observed in Hong Kong and the region or global basis, and provide answers to question posed from time to time during class	1, 2, 3, 4, 5	10	-	No
3	Group report and presentation#: Students will work in groups, to critically evaluate a major risk management case occurred in the global business context while applying theories and skills covered in class, and offer recommendations for the case scenario. Students are required to search on the web for international solutions.	1, 2, 3, 4, 5	20	-	No

Continuous Assessment (%)

Examination (%)

50

Examination Duration (Hours)

3

Additional Information for ATs

DEC AT element

Final examination [Closed book examination]: Students will be assessed via examination their understanding of concepts and theories learnt in class.

Students are required to pass both coursework and examination components to guarantee to pass the course. Failing either component may lead to failure in the course.

Assessment Rubrics (AR)

Assessment Task

Two quizzes; and Final examination (for students admitted before Semester A 2022/23 and in Semester A 2024/25 & thereafter)

Criterion

Develop an attitude and the ability to identify the regulatory framework, theoretical and practical knowledge in risk management and demonstrate application of such knowledge in essay and business case questions.

Excellent

(A+, A, A-) High

Good

(B+, B, B-) Significant

Fair

(C+, C, C-) Moderate

Marginal

(D) Basic

Failure

(F) Not even reaching marginal levels

Assessment Task

Class discussion (for students admitted before Semester A 2022/23 and in Semester A 2024/25 & thereafter)

Criterion

Provide active and sensible discussion and argument on various conceptual and practical topics in risk management

Excellent

(A+, A, A-) High

Good

(B+, B, B-) Significant

Fair

(C+, C, C-) Moderate

Marginal

(D) Basic

Failure

(F) Not even reaching marginal levels

Assessment Task

Class discussion (for students admitted before Semester A 2022/23 and in Semester A 2024/25 & thereafter)

Criterion

Demonstrate ability in solving essay and simple case questions in the class

Excellent

(A+, A, A-) High

Good

(B+, B, B-) Significant

Fair

(C+, C, C-) Moderate

Marginal

(D) Basic

Failure

(F) Not even reaching marginal levels

Assessment Task

Group written report and presentation (for students admitted before Semester A 2022/23 and in Semester A 2024/25 & thereafter)

Criterion

Develop the ability to provide direction to the Board of Directors with regard to the setting up or improvement of a corporate governance mechanism.

Excellent

(A+, A, A-) High

Good

(B+, B, B-) Significant

Fair

(C+, C, C-) Moderate

Marginal

(D) Basic

Failure

(F) Not even reaching marginal levels

Assessment Task

Two quizzes; and Final examination (for students admitted from Semester A 2022/23 to Summer Term 2024)

Criterion

Develop an attitude and the ability to identify the regulatory framework, theoretical and practical knowledge in risk management and demonstrate application of such knowledge in essay and business case questions.

Excellent

(A+, A, A-) High

Good

(B+, B) Significant

Marginal

(B-, C+, C) Moderate

Failure

(F) Not even reaching marginal levels

Assessment Task

Class discussion (for students admitted from Semester A 2022/23 to Summer Term 2024)

Criterion

Provide active and sensible discussion and argument on various conceptual and practical topics in risk management

Excellent

(A+, A, A-) High

Good

(B+, B) Significant

Marginal

(B-, C+, C) Moderate

Failure

(F) Not even reaching marginal levels

Assessment Task

Class discussion (for students admitted from Semester A 2022/23 to Summer Term 2024)

Criterion

Demonstrate ability in solving essay and simple case questions in the class

Excellent

(A+, A, A-) High

Good

(B+, B) Significant

Marginal

(B-, C+, C) Moderate

Failure

(F) Not even reaching marginal levels

Assessment Task

Group written report and presentation (for students admitted from Semester A 2022/23 to Summer Term 2024)

Criterion

Develop the ability to provide direction to the Board of Directors with regard to the setting up or improvement of a corporate governance mechanism.

Excellent

(A+, A, A-) High

Good

(B+, B) Significant

Marginal

(B-, C+, C) Moderate

Failure

(F) Not even reaching marginal levels

Part III Other Information

Keyword Syllabus

Risk management, introduction and basic concepts. Global risk environment. Regulatory framework in Hong Kong and the region. International regulations and globally adopted standard setting (ISO 31000 etc.). Business and social environment on risk awareness and management. Risk management processes and practices. Systems, operational and contextual risks.

Risk governance and compliance. Cost benefit analysis and risk magnitude control. Regional and global risk assessment. Future trend of risk management. Risk management Vs crisis management.

Reading List

Compulsory Readings

Title	
1	James Lam, Implementing Enterprise Risk Management, Wiley & Sons (2017)

Additional Readings

Title	
1	Edward P Borodzicz Risks, Crisis & Security Management, John Wiley & Sons, latest edition
2	Douglas W Hubbard, The Failure of Risk Management, John Wiley & Sons, latest edition
3	Daniel Wagner and Dante Disparte, Global Risk Agility and Decision Making, John Wiley & Sons (2016)
4	HKICS, Risk Management – Looking at the New Normal in Hong Kong
5	HKMA Supervisory Policy Manual, IC-1 Risk Management Framework
6	HKEX, Risk Management and Internal Control, ESG Reporting
7	The Hong Kong Chartered Governance Institute (HKCGI) online study materials of the Chartered Governance Qualifying Programme (CGQP) Modules Corporate Governance, and Risk Management.