

As the supreme governing body of City University of Hong Kong (CityUHK), the Council plays a pivotal role in steering the University toward its vision of excellence in research, innovation, and professional education. This year, we unveiled our latest Strategic Plan, designed to enhance collaboration, promote transparency, and cultivate an inclusive campus for all. These initiatives underscore our commitment to uphold the highest standards of governance and empower our community to thrive in an evolving academic landscape.

UNIVERSITY

GOVERNANCE

大學管治

校董會是香港城市大學(城大)最高管治單位，引領大學在研究、創新及專業教育領域追求卓越，發揮關鍵作用。今年，我們公布最新一份策略性發展計劃，旨在加強協作、提升透明度，並推廣校園共融。這些舉措彰顯城大致力秉持最高管治標準的決心，以協助大學社群在瞬息萬變的學術環境中持續蓬勃發展。

UNIVERSITY GOVERNANCE 大學管治

The University welcomed the appointment of Professor Michael Ngai as Chairman of the Council by the Government of the Hong Kong Special Administrative Region of the People's Republic of China (the Government of the HKSAR), effective 1 January 2025. We look forward to his leadership in upholding the highest standards of governance and guiding the University in its pursuit of excellence in research, innovation and professional education.

The University is also delighted with the re-appointment of Dr Chung Shui-ming, GBS, JP, as Pro-Chancellor of the University, effective 1 August 2025. With Dr Chung's continued stewardship of and support for the Court, the University is well-positioned to further improve its local and global reputation and its community engagement.

To provide a roadmap for the University's future direction and development, the Council approved the University's Strategic Plan for 2025-30 and respective action plans. The Strategic Plan, titled "Innovating into the Future", identifies five strategic directions – "**I In-NO-VA-TE**", namely Guiding **I**nspirations, Innovating **I**nnovation, Expanding **N**etworks & **O**utreach, Maintaining **V**igilance in **A**dministration & Governance, and Attracting and Nurturing **T**alents & **E**xperts.

Guided by these strategic directions, the University will embark on an exciting journey that embraces change, drives creativity and innovation, and nurtures the next generation of global leaders.

With widespread positive feedback on the new colour scheme and design, the Council approved the adoption of the 30th Anniversary logo as the University's official logo from 1 March 2025. The new logo will enhance branding and promotion, symbolising the University's next phase of innovative development.

城大於2025年1月1日歡迎中華人民共和國香港特別行政區政府(香港特區政府)委任校董會主席魏明德教授，期待在他的卓越領導下，持續秉持最高管治標準，引領大學持續追求研究卓越，推動創新與專業教育。

城大並欣然歡迎鍾瑞明博士，GBS，JP再度獲委任為大學副監督，任期由2025年8月1日起生效。鍾博士將繼續為大學顧問委員會提供指導，助城大提升本地及國際聲譽，繼續加強與社區的聯繫。

校董會已批准《2025-30策略性發展計劃：創意無限·邁向未來》，為大學的未來發展方向提供藍圖。計劃以「**創新展實力**」為五大策略性發展方針，分別是「**創造氛圍 激發意念**」、「**新設舉措 鼓勵創新**」、「**展拓網絡 加強聯繫**」、「**實踐管治 秉持謹慎**」、「**力徵人才 培育精英**」。

透過這些策略，城大將持續擁抱變革，激發創意與創新，培育具備國際視野的未來領袖。

此外，各界對大學為三十周年校慶特別設計的標誌及配色反應熱烈。經校董會於2025年3月1日批准，該設計成為大學官方標誌，有助加強城大品牌推廣，象徵大學邁進另一創新階段。

Following the recommendation of the Senate, the Council approved the establishment of the College of Computing and the College of Biomedicine, effective from 1 September 2024 and 1 January 2025 respectively. The College of Computing aims to drive interdisciplinary research and encourage pioneering exploration in the new era of computing empowered by transformative AI. The College of Biomedicine will focus on tackling pressing challenges in life and health sciences, leveraging strengths in existing research areas related to biomedical sciences, biomedical engineering, neuroscience and digital medicine.

The Council approved the re-appointment of five senior executives, namely the Provost and Deputy President, the Senior Vice-President (Innovation and Enterprise), the Vice-President (Talent and International Strategy), the Vice-President (Mainland Strategy), and the Vice-President (Community Engagement), as nominated by the President. The Council commends the President's leadership in forming a strong and cohesive team to advance the University and break new ground.

The University's severe space shortage continues to obstruct its academic development. To alleviate this constraint, the Council approved the acquisition of premises in Toyo Mall (B/F-3/F) in Tsim Sha Tsui East. The Council also approved the conversion of carparks, library space and workshops in the Bank of China (Hong Kong) Complex into wet laboratories as well as an additional funding request for more student bed spaces at Student Hostel Phase 6 on Tat Hong Avenue.

The Council is pleased to note that the Legislative Council approved the proposed amendment to the CityUHK Ordinance, which came into effect on 23 May 2025. Under the amended Ordinance, an elected undergraduate will serve as a Council member in place of the President of the Students' Union. This modification to the Ordinance will strengthen the representativeness of undergraduate student membership on the Council. It also aligns with the practices of other UGC-funded institutions and the current arrangement for postgraduate student membership.

校董會通過教務會的建議，分別於2024年9月1日和2025年1月1日成立計算學院及生物醫學院。計算學院致力推動跨學科研究，鼓勵在變革性的人工智能新時代進行前沿探索；生物醫學院則重點應對生命與健康科學領域的迫切挑戰，發揮大學在生物醫學、生物醫學工程、神經科學及數碼醫學等相關研究領域的科研實力。

由校長提名續任的五位高層管理人員，包括首席及常務副校長、高級副校長(創新及企業)、副校長(人才及國際戰略)、副校長(內地策略)，以及副校長(社區聯繫及協作)，獲校董會批准。校董會讚揚校長卓越的領導力，組建一支強大且團結的團隊，有助推進大學發展，開創新局面。

為應對嚴重的空間短缺問題，並支持學術發展，校董會批准收購尖東廣場(地庫至三樓)物業。校董會並批准將九龍塘校園內的中國銀行(香港)綜合大樓停車場、圖書館空間和工作室改建為濕實驗室，並批准額外撥款，以增加九龍塘達康路第六期學生宿舍的宿位。

校董會欣悉立法會批准《香港城市大學條例》修訂，於2025年5月23日生效。根據修訂，校董會成員將由一名由本科生互選產生的本科生代表擔任，取代學生會會長。此舉旨在加強本科生代表在校董會的代表性，並與其他教資會資助院校的現行做法以及研究生代表的安排保持一致。

To ensure long-term financial sustainability, the Council approved balanced budgets for each year of the 2025-28 triennium. In light of the Government of the HKSAR's funding cut, the University will diversify its sources of income through knowledge transfer, collaborations with industry partners, donations and expansion of master's programmes. For talent recruitment, the Council approved a comprehensive grading structure for the appointment of outstanding professionals and specialists in their respective fields, ranging from Professor of Practice to Technologist roles. This new grading structure will support the expansion of the master's programmes as well as programmes offered by the Academy of Innovation.

Efficient administration requires well-supported, cutting-edge IT systems. The Council approved the University-wide Digital Transformation Programme for administration that aims to provide a single source of verified data to support management decisions, streamline administrative processes and cultivate a digital culture. This programme covers six pivotal areas in human resources, administrative operations, data utilisation, research intelligence, communication and engagement automation, and student administration.

Risk management is a critical part of administration. The Risk Management Committee conducts regular reviews of the University's Risk Matrix and Risk Register. An updated version was considered and approved by the Council, ensuring that enhanced mitigation measures and internal controls are well integrated into all aspects of the University's operations.

The Grand Opening Ceremony of City University of Hong Kong (Dongguan) (CityUHK(DG)) on 2 September 2024 was attended by senior officials from the Chinese Mainland and the Government of the HKSAR, as well as Council and Court members. To ensure CityUHK(DG) upholds the same high standards as CityUHK, the Council oversees its governance structure. In addition, the Legal Counsel Office, under the Council's instruction, is helping to develop governance-related policies in the areas of finance, human resources, risk management, personal data collection, and student matters.

為了確保財政的可持續性，校董會已批准2025-28三年期內每年的收支平衡預算。面對政府撥款削減，大學將通過強化知識轉移、與業界夥伴合作、募捐以及擴展研究生課程等，實現多元收入來源。在人才招聘方面，校董會已批准一個全面的職級架構，以聘任各個領域的傑出人士及專家，包括特約教授及技術專家等。全新的職級架構將支持研究生課程的擴展，亦有助城大創新學院的課程發展。

高效的行政管理需要充足及尖端資訊科技系統支援。校董會已批准涵蓋全校的數碼轉型計劃，旨在建立單一的驗證數據來源，以支持管理層的決策、簡化行政流程，並在校園內培養數碼文化。計劃涵蓋六個關鍵範疇，包括人力資源、行政營運、數據利用、研究情報、溝通與參與自動化，以及學生行政管理。

風險管理是行政管理的關鍵部分。風險管理委員會定期檢討大學的風險評估矩陣及風險管控表。校董會已審閱並通過其更新版本，以確保加強的緩解措施，以及內部控制措施能有效融入大學各個層面的營運。

香港城市大學(東莞)(城大(東莞))於2024年9月2日舉行盛大的開幕典禮，多位中國內地和香港特區政府高級官員，以及校董會和顧問委員會成員應邀出席。為確保城大(東莞)能秉持與城大相同的高標準，校董會將負責監督其管治架構。此外，在校董會的指示下，法律顧問辦公室協助制定與管治相關的政策，涵蓋財務、人力資源、風險管理、個人資料收集及學生事宜等範疇。

In light of the changing fundraising functions of the University and the changing philanthropic environment, the Council approved the proposed revisions to the Guidelines for Acceptance of Donations and Naming Arrangements. These revisions will ensure better coordination and more effective outcomes in the fundraising process.

Looking ahead, the Council will continue to strengthen its robust governance framework and work diligently with all stakeholders in support of the University's new initiatives and developments on multiple fronts.

鑑於大學籌款職能的變化及慈善環境的改變，校董會已批准修訂捐贈及命名安排指引，確保在籌款過程中有最佳的協調與效率。

展望未來，校董會將繼續強化穩健的管治架構，並與所有持份者緊密合作，為大學各項新舉措及發展提供堅實支持。

Attendance of Members at Council Meetings in 2024/25 2024/25校董會會議出席率

Council 校董會

Date of Meeting	會議日期	Total Number of Council Members 校董人數	Number of Members Present 出席人數	Percentage of Members Present 出席率
10 October 2024	2024年10月10日	23	20	87%
21 November 2024	2024年11月21日	22	19	86%
20 March 2025	2025年3月20日	23	19	83%
12 May 2025	2025年5月12日	23	18	78%
12 June 2025	2025年6月12日	23	22	96%

Council Committees 校董會委員會

Council Committees	校董會委員會	Total Number of Meetings 會議總數	Average Attendance Rate of Council Members 校董平均出席率
Advisory Committee for Graduate Employment	畢業生就業顧問委員會	1	20%
Audit Committee	審計委員會	3	100%
Community Relations Committee	社區關係委員會	1	77%
Executive Committee	行政委員會	5	87%
Finance Committee	財務委員會	4	96%
Honorary Awards Committee	榮譽學位委員會	2	95%
Human Resources Committee	人力資源委員會	1	63%
Nominations Committee	提名委員會	1	67%



(from left to right)

Back row: Prof Ray Cheung, Prof Lee Chun-sing, Mr Robert Lui, Mr Edward Ho, Mr Eugene Fong, Mr William Khoo, Mr Ronald Chu

Middle row: Mr Francis So, Mr Li Guangda, Prof Vanessa Barrs, Ms Grace Yu, Ms Rita Pang, Prof Wang Jianping, Dr Raymond Leung, Prof Kevin Downing

Front row: Mr Rex Wong, Dr Leung Pak-yin, Mr Charles Chin, Prof Freddy Boey, Prof Michael Ngai, Ms Lilian Chiang, Mr Joseph Tse, Mr David Ho, Mr Justin Wong

(由左至右)

後排：張澤松教授、李振聲教授、呂志宏先生、何聞達先生、方奕展先生、丘煥法先生、朱智賢先生

中排：蘇啟峰先生、李光達先生、Vanessa Barrs 教授、余皓媛女士、彭一心女士、汪建平教授、梁少康博士、唐寧教授

前排：王紹恆先生、梁栢賢醫生、錢應安先生、梅彥昌教授、魏明德教授、蔣瑞福女士、謝立斌先生、何志豪先生、黃德豪先生

Chairman

Professor Michael Ngai

主席

魏明德教授

Deputy Chairman

Ms Lilian Chiang Sui-fook, *MH*

副主席

蔣瑞福女士

Treasurer

Mr Charles Chin Ying-on

司庫

錢應安先生

External Members

Mr Eugene Fong Yick-jin, *MH*

Mr David Ho Chi-hoo, *BBS, JP*

Mr Edward Ho Man-tat

Ms Miranda Kwok Pui-fong, *JP*

Dr Leung Pak-yin, *SBS, JP*

Dr Raymond Leung Siu-hong

Mr Robert Lui Chi-wang

Ms Rita Pang Yat-sum

Mr Joseph Tse Lap-bun

Mr Rex Wong Siu-han, *JP*

Mr Justin Wong Tak-ho

Ms Grace Yu Ho-wun, *MH*

校外成員

方奕展先生

何志豪先生

何聞達先生

郭珮芳女士

梁栢賢醫生

梁少康博士

呂志宏先生

彭一心女士

謝立斌先生

王紹恆先生

黃德豪先生

余皓媛女士

President

Professor Freddy Boey Yin-chiang

校長

梅彥昌教授

Provost and Deputy President

Professor Lee Chun-sing

常務副校長

李振聲教授

Senate Representative

Professor Vanessa Barrs

教務會成員

Vanessa Barrs 教授

Elected Staff Members

Professor Ray Cheung Chak-chung

Professor Wang Jianping

員工成員

張澤松教授

汪建平教授

Chairman of the Convocation

Mr William Khoo Wun-fat

評議會主席

丘煥法先生

President of the Students' Union

Mr Francis So Kai-fung

學生會會長

蘇啟峰先生

Elected Postgraduate Student Member

Mr Li Guangda

研究生成員

李光達先生

Secretary

Professor Kevin Downing

秘書

唐寧教授

Deputy Secretary

Mr Ronald Chu Chi-yin

常務副秘書

朱智賢先生

Membership as at 30 June 2025.

校董會成員於2025年6月30日。