## THE HONG KONG HOUSING AUTHORITY

### Memorandum for the Human Resources Committee

### **Establishment of the Corporate Strategy Unit**

### PURPOSE

This paper informs Members of the establishment of the Corporate Strategy Unit (CSU) under direct command of the Director of Housing with effect from 1 September 1997.

# BACKGROUND

2. Members were provided with details about re-organization of the Department vide Paper No. HRC 21/97. To recapitulate, the senior directorate has been re-structured with a view to streamlining operations along business lines, focusing responsibility with greater delegation, and distinguishing strategic guidance from operational management. At the strategic level, an Executive Board was set up to map out strategies, formulate policies, set performance targets and monitor subsequent progress. To support this new Board, the former Policy Division has been reorganized and renamed as CSU to take charge of co-ordination for issues cutting across different branches, corporate plans and strategies, matters relating to the Long Term Housing Strategy, policy research and development, as well as planning and review of land requirements and acquisition.

3. CSU is headed by an Administrative Officer Staff Grade C and staffed by a multi-disciplinary team comprises five sections - two Statistics Sections each led by a Senior Statistician, Co-ordination & Servicing Section supported by a senior professional, Strategic Planning Section underpinned by a Senior Planning Officer, and Policy Section managed by a Senior Administrative Officer. 4. The organization chart of CSU is attached at Annex A.

### **INFORMATION**

5. This paper is issued for Members' information.

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c.c. Members of the Housing Authority Members of the Building Committee Members of the Commercial Properties Committee Members of the Finance Committee Members of the Home Ownership Committee Members of the Rental Housing Committee Members of the Complaints Committee

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